

The Impact of Checklists on Inpatient Safety Outcomes: A Systematic Review of Randomized Controlled Trials

Jamie M Boyd, BA¹⁻³, Guosong Wu, MSc¹, Henry T Stelfox, MD, PhD^{1-4*}

¹Department of Community Health Sciences, University of Calgary, Calgary, Alberta, Canada; ²O'Brien Institute for Public Health, University of Calgary, Calgary, Alberta, Canada; ³Department of Critical Care Medicine, University of Calgary, Calgary, Alberta, Canada; ⁴Alberta Health Services, Alberta, Canada.

BACKGROUND: Systematic reviews of non-randomized controlled trials (RCTs) suggest that using a checklist results in fewer medical errors and adverse events, but these evaluations are at risk of bias.

OBJECTIVE: To conduct a systematic review of RCTs of checklists to determine their effectiveness in improving patient safety outcomes in hospitalized patients.

METHODS: Ovid EMBASE, Ovid MEDLINE, PubMed, and the Cochrane Central Register of Controlled Trials were searched from inception until December 8, 2016. The search was restricted to RCTs. Included studies reported patient safety outcomes of a checklist intervention. Data extracted included the study characteristics, setting, population, intervention, outcomes measures, and sample size.

MEASUREMENTS AND MAIN RESULTS: 11,225 citations were identified, of which 9 (16,987 patients) satisfied the inclusion criteria. Citations reported evaluations of checklists de-

signed to improve surgical safety, prescription of medications, heart failure management, pain control, infection control precautions, and physician handover. Studies reported significant reductions in postoperative complications and medication-related problems and improved compliance with evidence-based prescribing of medications, infection control precautions, and patient handover procedures. 30-day mortality was reported in 3 studies and was significantly lower among patients allocated to the checklist group (odds ratio 0.60, 95% confidence interval, 0.41-0.89, $P = 0.01$, $I^2 = 0.0\%$, $P = 0.573$). Methodological quality of the studies was moderate.

CONCLUSION: A small number of citations report RCT evaluations of the impact of checklists on patient safety. There is an urgent need for high-quality evaluations of the effectiveness of patient safety checklists in inpatient healthcare settings to substantiate their perceived benefits. *Journal of Hospital Medicine* 2017;12:675-682. © 2017 Society of Hospital Medicine

In response to widely publicized reports highlighting the challenges of suboptimal quality of healthcare, improving patient safety has been a leading healthcare initiative for more than 10 years.¹⁻⁴ Numerous strategies to improve patient safety have been proposed,⁵⁻⁹ but improvements have been limited, which raises questions about whether the right approaches are being employed.^{10,11}

Checklists have served as a foundation for the standardization and safety of aviation and nuclear power^{12,13} and are advocated as simple and effective instruments for ensuring safe care.^{7,14,15} Systematic reviews of observational studies suggest that checklists can reduce medical errors and adverse events,¹⁵⁻¹⁹ but these reviews are at risk of bias due to the limitations of observational methods. Furthermore, discordant results of recent high-profile evaluations of the World Health Organization (WHO) Surgical Safety Checklist highlight the need for checklist evaluations using rig-

orous study designs.²⁰⁻²² Therefore, we sought to conduct a systematic review of RCTs (randomized controlled trials) to determine whether checklists, as a type of decision-support tool, are effective at improving patient safety outcomes in hospitalized patients.

METHODS

The study protocol was registered with the PROSPERO Register of Systematic Reviews (registration number: CRD42016037441) and developed according to the Preferred Reporting Items in Systematic Reviews and Meta-analyses (PRISMA) statement.²³

Search Strategy

On December 8, 2016, we systematically searched Ovid MEDLINE, Ovid EMBASE, PubMed, and the Cochrane Central Register of Controlled Trials. The search was performed using no language or publication date restrictions and included 2 groups of terms (key words with similar characteristics): 'checklists' and 'patient outcomes assessment'. We restricted our search to patient outcomes because these are more patient-oriented than the proximal processes of care that may not translate into outcomes. The search was restricted to RCTs using the Cochrane Highly Sensitive Search Strategy for Identifying Randomized Trials from the Cochrane Collaborative.²⁴ The MEDLINE search strategy is

*Address for correspondence and reprint requests: Henry Thomas Stelfox, 3134 Hospital Drive NW, Calgary, AB T2N 5A1; Telephone: (403) 944-0732; Fax: (403) 283-9994; E-mail: tstelfox@ucalgary.ca

Additional Supporting Information may be found in the online version of this article.

Received: September 11, 2016; Revised: January 24, 2017;

Accepted: February 16, 2017

2017 Society of Hospital Medicine DOI 10.12788/jhm.2788

depicted in Appendix I (Supplementary File 1). Reference lists of included articles were manually searched for additional publications. The search strategy was designed with the help of an information scientist (DL). EndNote X7 (Thomas Reuters, Philadelphia, PA, USA) was the reference software used for the management of citations.

Eligibility Criteria

We selected all studies reporting patient safety outcomes of a checklist intervention, using the following inclusion criteria: 1) acute care hospital inpatient population, 2) checklist intervention, 3) contain a control group (ie, no checklist), 4) report one or more patient safety outcome, as defined by the authors (eg, medical errors, adverse events, mortality), and 5) RCT design. We restricted our focus to inpatient populations given the heterogeneity of illness and patient care between acute and community settings. We defined a checklist as a tool that details the essential steps of a task, requiring the target provider to indicate whether an item was completed or not.^{1,7} Tools that included only 1 item (eg, electronic prompts) or did not require acknowledgement of the items (eg, guidelines) were excluded. We defined patient safety outcomes as the authors' definition of patient safety (eg, medical error, adverse event, provider compliance with safety regulations).

Study Selection

Two reviewers (JMB, GW) independently, and in duplicate, reviewed the titles and abstracts of the retrieved citations against the eligibility criteria. The same 2 reviewers subsequently reviewed the full text of relevant articles for inclusion. Eligibility disagreements were resolved by consensus. A Kappa statistic was calculated for reviewer agreement of full-text screening.²⁵ Reviewers were not blinded to author or journal names.²⁶

Data Extraction

The structured data extraction form was calibrated using the first 2 articles. The 2 reviewers (JMB, GW) independently, and in duplicate, extracted data from included studies on the study characteristics, setting, study population, sample size, intervention used, outcomes examined, analytic method, and study quality. The data extraction form is depicted in Appendix II (Supplementary File 2). Coding discrepancies were resolved by consensus.

Quality Assessment

The 2 reviewers (JMB, GW) extracted data on study quality independently and in duplicate using 2 approaches. First, reviewers assessed study quality using a component method derived from the Cochrane Collaboration criteria.²⁴ For each included study, the reviewers documented if the authors had adequately described inclusion/exclusion criteria, randomization, allocation concealment, blinding of participants/outcome assessors, attrition, cross over, baseline characteristics, and power calculation. Second, the reviewers calculated and reported the Jadad score for each included

study, a validated assessment scale that assigns points (1 to 5) based on randomization, blinding, and attrition.²⁷

Analysis

Owing to the heterogeneity of the data and the small number of studies that satisfied the inclusion criteria, the data were analyzed using guidelines for the narrative synthesis of a systematic review.²⁸ Descriptive statistical findings from each included study were reported. The DerSimonian and Laird method for random-effects models was used to calculate a pooled estimate of 30-day all-cause mortality from the raw data available from a subset of studies (number of events, study population).²⁹ Stata SE version 13.1 (Stata Corp, LP, College Station, TX) was used to perform the statistical analyses.

RESULTS

The literature search identified 11,225 unique citations from which 83 abstracts were eligible for full-text review. We identified 9 full-text articles for inclusion in the review (Figure 1 [Supplementary File 3]). The main reasons for citation exclusion during the full-text review were that the study design was not an RCT (39%) or there was no checklist intervention (34%). Inter-rater agreement for full-text inclusion was fair (K=0.660, 95% confidence interval[CI],0.414-0.828).

Study Characteristics

Characteristics of the included studies are summarized in Tables 1 and 2. Six of the studies were conducted in at least 1 teaching hospital.³⁰⁻³⁵ The studies varied in target populations for both the checklist user and patients. The outcomes reported varied; 3 studies examined 30-day mortality,^{21,30,36} 4 studies examined hospital length of stay,^{21,30,33,36} and 2 studies reported user compliance with the checklist.^{21,31} Five of the studies reported patient outcomes,^{21,30,33,35,36} and 5 studies reported provider-level outcomes related to patient safety (eg, compliance with checklist items such as communication of medications, isolation precautions, etc.).^{31-34,37}

Description of Checklists

Supplementary File 4 (Table 3) provides a detailed breakdown of the checklists' purpose and components. Six of the checklists were designed to directly reduce patient safety events,^{21,30,33,35-37} whereas 3 of the checklists were designed to indirectly reduce patient safety events by increasing compliance with processes of care.^{31,32,34} Six checklists were constructed and pilot tested by the research team conducting the RCT³⁰⁻³⁵ and the 3 remaining studies used modified versions of previously validated checklists.^{21,36,37} The number of items included in the checklist ranged from 2 to 54.

Impact of the Checklist

Table 4 summarizes the adverse events, medical errors, resource utilization and/or compliance reported for each checklist. Chaudhary et al. reported significant decreases in Grade III (requiring intervention)³⁸ and IV (life-threatening)³⁸ postopera-

TABLE 1. Characteristics of Included Studies

Reference	Setting	Type of RCT	Sample size	Study Period	Target population	Follow-up duration	Target provider
Writing Group for the CHECKLIST-ICU, 2016 ³³	39 academic hospital ICUs & 79 non-academic hospital ICUs, Brazil	Cluster	6,761	8 months	Intensive care unit	Until hospital discharge or death, truncated at 60 days	Multidisciplinary ICU staff (n=6,375 team members across 118 ICUs)
Genili M et al, 2016 ³⁵	82 major hospitals, Italy	Cluster	3,520	4 months	Oncology	21 days	Oncology healthcare providers (n=82 oncology units)
Salzwedel C et al, 2016 ³⁴	University hospital, Germany	Cross-over	134	5 months	Surgical	None	Anesthesiology residents or board-certified anesthesiologists (n=51)
Chaudhary N et al, 2015 ²¹	Hospital in India	Parallel	700	15 months	Surgical	Until hospital discharge or death	Surgical residents (n=NR)
Haugen AS et al, 2015 ³⁶	Tertiary teaching hospital (1100 beds) & community hospital (300 beds), Norway	Stepped Wedge Cluster	5,295	10 months	Surgical	30 days postoperatively	Surgical specialties (n=5)
Basoor A et al, 2013 ³⁰	443-bed community teaching hospital, USA	Parallel	96	15 months	Cardiovascular	6 months after discharge	House staff (n=9 teams)
Masson SC et al, 2013 ³⁷	2 community & 2 tertiary referral hospitals, Canada	Parallel	61	5 months	Intensive care unit	None	Pharmacy residents (n=6)
Ong MS et al, 2013 ³¹	440-bed metropolitan teaching hospital, Australia	Cross-over	300	4 months	Radiology	None	Radiology porters (n=11)
Salzwedel C et al, 2013 ³²	University hospital, Germany	Cross-over	120	2 months	Surgical	None	Anesthesiology residents (n=41)

ABBREVIATIONS: NR, not reported.

tive complications (23% v. 33%, $P = 0.04$) and 30-day mortality (5.7% vs 10.0%, $P = 0.04$) for patients assigned to the Modified WHO Surgical Safety Checklist compared to controls.²¹ Conversely, Haugen et al. reported a nonsignificant reduction in 30-day mortality between the WHO Surgical Safety Checklist group and controls (1.0% vs 1.6%, $P = 0.151$).³⁶ Bassor et al. reported no significant difference in 30-day hospital readmission for decompensated heart failure for the heart failure discharge checklist group when compared to controls (6% vs. 4%, $P = \text{NS}$); however, an exploratory analysis that excluded patients who died during the follow-up period found a significant difference in 30-day readmission rates (2% vs. 20%, $P = 0.02$).³⁰ Genili et al. reported a higher proportion of patients with pain control in the checklist group compared to the controls (67.6% vs. 54.8%), as well as fewer incidents of analgesic therapy-related uncontrolled adverse events (25.9% vs. 49.9%); however, the statistical significance of these differences were not reported.³⁵ The Writing Group for CHECKLIST-ICU reported no significant difference for in-hospital mortality between the checklist and control groups (adjusted odds ratio [AOR] 1.02, 95% CI, 0.82-1.26, $P = 0.88$), nor for the secondary clinical outcomes examined (Table 4).³³ However, there was a significant difference between the checklist group and control group for 3 of the 7 outcomes related to processes of patient care, including a reduction in the use of both urinary catheters (adjusted rate ratio [ARR] 0.86, 95% CI, 0.80-0.93, $P < 0.001$) and central venous catheters (ARR 0.90, 95% CI 0.83-0.98, $P = 0.02$). Masson et al. reported that when using the FASTHUG-MAIDENS checklist, more drug-related problems were identified by phar-

macy residents (in relation to the number identified by the ICU pharmacist) both per patient encounter ($P = 0.008$) and overall ($P < 0.001$).³⁷ Ong et al. reported higher rates of compliance with isolation precautions for infectious diseases in the checklist group (71% vs. 38%, $P < 0.01$); however, compliance with the checklist was low (40%) and qualitative analyses found participants were dissatisfied with the checklist.³¹ Salzwedel et al. reported the number of items handed over by anesthesia residents postoperatively to be higher in the checklist group than the control group (48.7% vs. 32.4%, $P < 0.001$).³² In a more recent study, Salzwedel et al. reported that proportion of items deemed by the attending anesthesiologist as “must be handed over” were more often actually handed over by the anesthesia residents assigned to the checklist group when compared to controls (87.1% vs. 75.0%, $P = 0.005$).³⁴

30-day Mortality

A random-effects model pooling data from the 3 studies that reported data for 30-day all cause mortality suggested a significant reduction with use of a checklist (OR 0.60, 95% CI, 0.41-0.89; $P = 0.01$, $I^2 = 0.0\%$, $P = 0.573$).

Study Quality

Supplementary File 5 (Table 5) summarizes the quality assessment of the 9 studies. The clarity of description for each intervention varied. All studies reported inclusion/exclusion criteria and randomization procedures. Three studies indicated that outcome assessors were blinded to intervention allocation;^{32,34,36} while this was unclear in 2 studies.^{21,30}

TABLE 2. Description of Intervention and Control Groups and Outcomes Examined

Reference	Intervention	Control Group	Outcomes	Data Collection	No. Patients in Analysis
Writing Group for the CHECKLIST-ICU, 2016 ³³	Daily rounds checklist + daily goals and clinical prompting	Daily patient care rounds as usual	In-hospital mortality truncated at 60 days, adherence to care processes, ICU safety climate, clinical outcomes (ICU mortality, infections, mechanical ventilation [mean], ICU and hospital length of stay [mean])	Patient medical records	Intervention: 3,327 Control: 3,434
Gentili M et al, 2016 ³⁵	Pain control intervention checklist	Care as usual	Proportion of patients with controlled pain, intensity of pain (mean), incidence of uncontrolled adverse events associated with analgesic therapy*, number and intensity of breakthrough pain events	Patient electronic medical records	Intervention: 3,146 Control: 374
Salzwedel C et al, 2016 ³⁴	Handover intervention checklist	Handover as usual	Proportion of "Must Be" † items handed over, proportion of "Should Be" † items handed over, length of handover (seconds)	Patient handovers audio-recorded	Intervention: 60 Control: 61
Chaudhary N et al, 2015 ²¹	Modified WHO Surgical Safety Checklist	Hospital's pre-existing 9-item checklist including confirmation of patient identify, surgery, surgical site & consent; images displayed; completion of surgical instrument counts & specimen identification	Number of complications‡, complications per patient, 30-day mortality, length of stay (median), compliance with checklist	Patient medical records	Intervention: 350 Control: 350
Haugen AS et al, 2015 ³⁶	WHO Surgical Safety Checklist	Care as usual	Complications§, 30-day mortality, hospital length of stay (mean)	Patient medical records	Intervention: 2,263 Control: 2,212
Basoor A et al, 2013 ³⁰	Heart failure discharge checklist	Discharge as usual	Heart medication use, heart medication dosing, 30-day hospital readmission, 30-day mortality, 6 month readmission for decompensated heart failure, total 6 month readmission, length of stay (mean)	Electronic billing & patient medical records	Intervention: 48 Control: 48
Masson SC et al, 2013 ³⁷	FASTHUG-MAIDENS	Intensive Care Unit Pharmacist identified drug-related problems prior to daily patient rounds to identify the number of correctly identified issues	Pharmacy Resident identified drug related problems prior to daily patient rounds using FASTHUG-MAIDENS (compared to Pharmacist-identified drug-related problems), overall drug-related problems capture rate	Daily patient case notes	Intervention: 14 Control: 47
Ong MS et al, 2013 ³¹	Compliance with infection control precautions intervention checklist	Transfer form containing patient information and infection control precautions + education sessions on infection prevention & control guidelines	Rate of compliance with infection control precautions when transferring patients between ward and radiology, adherence to checklist, any adverse effect caused by intervention	Porters shadowed by research assistants	Intervention: 35 Control: 50
Salzwedel C et al, 2013 ³²	Handover intervention checklist	Handover as usual	Number of checklist items handed over (eg, name, underlying condition, location of lines, type of analgesia), length of handover (seconds)	Patient handovers videotaped	Intervention: 40 Control: 40

ABBREVIATIONS: WHO, World Health Organization.

† Definition for adverse events not available in manuscript.

‡ Items identified by the attending anesthesiologist on a patient-to-patient basis.

§ Complications defined using the Clavien-Dindo classification.

|| Number of drug-related problems identified by the pharmacy resident relative to the total number of problems determined for each patient encounter.

Three studies reported baseline characteristics.^{21,30,36} Two studies reported power calculations,^{33,37} however, one study had a sample size that was less than that required to achieve the target power.³⁷ The Jadad scores ranged from 1 to 5.

DISCUSSION

This systematic review identified 9 RCTs that examined the impact of a checklist on patient safety outcomes in hospital-

ized patients. The studies employed checklists with different purposes and elements and measured different patient safety outcomes. The methodological quality of the included studies was moderate. In aggregate, the results suggest that checklists may be effective at improving patient safety outcomes, but the small number of moderate quality studies and the heterogeneity of interventions and outcome measures suggests that there is an urgent need for further evaluation.

TABLE 3. Characteristics of the Checklists Used

Reference	Name of Checklist	Purpose of Checklist	No. of Checklist Items	Checklist Components
Writing Group for the CHECKLIST-ICU, 2016 ³³	Daily Rounds Checklist	Reduce in-hospital mortality and improve care processes in daily patient care rounds	11	Items related to venous thromboembolism, ventilator-associated pneumonia, central line-associated bloodstream infections, urinary tract infections, nutrition, analgesia, sedation, readiness for extubation, severe sepsis, acute respiratory distress syndrome, antibiotics, tidal volume
Gentili M et al, 2016 ³⁵	38Checkpain	Improve pain control in oncological patients	7	Items related to intensity of pain, frequency of pain assessment, modify therapy of pain >3 intensity, presence of adverse events, therapy management for adverse events, presence of pain acutization events, therapy for treatment of pain acutization events
Salzwedel C et al, 2016 ³⁴	Checklist for patient handover	Improve quality of patient handover and continuity of essential information	54	Patient identification, underlying disease and surgical intervention, pre-existing medical conditions, allergies and medication, anesthesia induction, intraoperative course, cardiovascular system, fluids & blood products, respiratory system, gastrointestinal system, kidney, neurology, postoperative instructions, other
Chaudhary N et al, 2015 ²¹	Modified WHO Surgical Safety Checklist	Reduce postoperative complications* and mortality	24	Checklist includes preoperative (sign in), intra-operative (time out), and postoperative (sign out) periods & modified to add review of imaging studies and use of DVT prophylaxis
Haugen AS et al, 2015 ³⁶	Modified WHO Surgical Safety Checklist	Reduce postoperative complications† and mortality	20	Checklist includes preoperative (sign in), intra-operative (time out), and postoperative (sign out) periods
Basoor A et al, 2013 ³⁰	Heart failure discharge checklist	Reduce hospital readmission and improve quality of care	31	Documentation regarding medication use, appropriate dose up titration, relevant education and counseling, and follow-up instructions
Masson SC et al, 2013 ³⁷	FASTHUG-MAIDENS	Reduce the number of drug-related problems‡	14	Modified FASTHUG; Feeding, analgesia, sedation, thromboembolic prophylaxis, hypoactive or hyperactive delirium, stress ulcer prophylaxis, glucose control, medication reconciliation, antibiotics or anti-infectives, indications for medications, drug dosing, electrolytes, hematology and other lab tests, no drug interactions, allergies, duplicates, side effects, stop dates
Ong MS et al, 2013 ³¹	NR	Increase adherence to safety precautions during patient transfer	2	Guideline-based infection control precautions & clinical escort requirements to be handed off to ward nurse
Salzwedel C et al, 2013 ³²	NR	Increase the number of patient items handed over and improve communication quality	37	Patient demographics, comorbidities, allergies, analgesics, vitals, labs, lines & tubes, transfusions, ventilation, pending investigations

ABBREVIATIONS: DVT, deep vein thrombosis; NR, not reported; WHO, World Health Organization.

* Complications defined using the Clavien-Dindo classification.

† Complications defined using the WHO's International Classification of Diseases, Tenth Revision (ICD-10).

‡ Number of drug-related problems identified by the pharmacy resident relative to the total number of problems determined for each patient encounter.

The most important observation from our systematic review is the paucity of high quality evidence evaluating checklists' impact on patient safety outcomes in acute inpatient care. The implementation of checklists is increasingly common as they are relatively low cost to develop and implement, and intuitively make sense. This is particularly true in an era of increasing efforts to standardize care as a means for improving quality and minimizing cost (ie, previous systematic reviews cite 38 unique studies).³⁹ However, implementation of an inadequately tested checklist risks unintended consequences (eg, inefficient resource utilization).¹⁸ The small number of RCTs identified might be owing to quality improvement efforts traditionally focusing on 'real life' applicability over rigorous research methodology.⁴⁰ The translation of evidence into clinical practice is known to be slow;⁴¹ however, these more rigorous methodologies reduce the risk of biases and generate high-quality evidence, which help to fulfill the necessity to identify best practices while avoiding these unintended consequences.

The studies varied both in the approaches used to devel-

op checklists and in the number of items included (ranging from 2 to 54). What is the optimal method for developing a checklist and how does this impact their effectiveness?⁴² The answers to these questions are not known. However, this review highlights some important issues to consider when developing a checklist. As the number of items or complexity of a task increases, our ability to efficiently perform the task without aid decreases.⁴³⁻⁴⁵ As such, a well-designed checklist should detail explicit instructions on the what, where, when, and how of a given task in a fashion that ensures a consistent accuracy for completing the work.⁵ It is recommended that construction of a checklist follow the principles of human factors engineering: engage stakeholders and human factors experts in the design; are developed based on user needs and realities; list items in order of importance; are concise and subgroup sections of checklists by task or chronological order; ensure usability and evaluate potential negative consequences (eg time to complete); are pilot tested and validated before implementation; are updated as needed based the on

TABLE 4. Adverse events, medical errors, resource utilization and checklist compliance

Study	Outcome	Checklist Group	Control Group	P Value
Writing Group for the CHECKLIST-ICU, 2016 ³³	In-hospital mortality	32.9%	34.8%	AOR: 1.02 (0.82 to 1.26); <i>P</i> =.88
	ICU mortality	26.3%	25.4%	AOR: 1.17 (0.93 to 1.47); <i>P</i> =.19
	Catheter-related bloodstream infections*	8.3%	8.3%	ARR: 1.03 (0.73 to 1.45); <i>P</i> =.88
	Ventilator-associated pneumonia	5.4%	4.8%	ARR: 1.04 (0.68 to 1.58); <i>P</i> =.87
	Urinary tract infection	10.6%	8.0%	ARR: 1.28 (0.91 to 1.81); <i>P</i> =.16
	Ventilator-free days in 28-day period, days, mean (95% CI)	13.0 (12.8 to 13.2)	13.4 (13.2 to 13.6)	Mean diff: -0.40 (-1.26 to 0.46); <i>P</i> =.36
	ICU length of stay, days, mean (95% CI)	10.2 (9.8 to 10.6)	10.4 (10.1 to 10.7)	Mean diff: -0.24 (-0.67 to 0.19); <i>P</i> =.28
	Hospital length of stay, days, mean (95% CI)	18.7 (18.2 to 19.2)	20.0 (19.4 to 20.6)	Mean diff: -0.32 (-0.95 to 0.31); <i>P</i> =.31
	Tidal volume \leq 8mL/kg of predicted body weight	67.5%	58.9%	ARR: 1.14 (1.03 to 1.26); <i>P</i> =.01
	Moderate sedation to alert and calm	40.5%	35.0%	ARR: 1.19 (1.00 to 1.42); <i>P</i> =.05
	Central venous catheter use	72.4%	72.9%	ARR: 0.90 (0.83 to 0.98); <i>P</i> =.02
	Urinary catheter use	62.8%	74.8%	AAR: 0.86 (0.80 to 0.93); <i>P</i> <.001
	Head-of-bed elevated \geq 30°	95.6%	89.7%	ARR: 1.05 (0.99 to 1.11); <i>P</i> =.14
	Prophylaxis for venous thromboembolism	74.8%	75.0%	ARR: 1.05 (0.91 to 1.22); <i>P</i> =.50
Diet administration	79.2%	76.4%	ARR: 1.03 (0.89 to 1.20); <i>P</i> =.65	
Gentili M et al, 2016 ³⁵	Patients with controlled pain	67.6%	54.8%	NR
	Intensity of pain, mean	2.7	3.7	NR
	Uncontrolled adverse events related to analgesic therapy	25.9%	49.9%	NR
	No. breakthrough pain events	1.9	1.9	NR
Salzwedel C et al, 2016 ³⁴	"Must be"† items handed over, median (IQR)	87.1% (77.1 to 90.0)	75.0% (66.7 to 88.6)	.005
	"Should be"† items handed over, median (IQR)	60.0% (36.7 to 100)	50.0% (33.3 to 69.0)	NS
	Length of handover, seconds, median (IQR)	208 (142 to 276)	174 (115 to 255)	.201
Chaudhary N et al, 2015 ²¹	Compliance with checklist	85%		
	Patients experiencing one or more complications‡	48%	52%	.15
	Postoperative complications‡ per patient	0.80	0.97	.06
	No. high grade III/IV postoperative complications‡ per patient	0.23	0.33	.004
	Length of hospital stay, days, median	9.0	9.0	.54
	30 day mortality	5.7%	10.0%	.04
Haugen AS et al, 2015 ³⁶	Complications§	11.5%	19.9%	<.001
	Length of hospital stay, days, mean	7.0	7.8	.022
	30-day hospital mortality	1.0%	1.6%	.151
Basoor A et al, 2013 ³⁰	Evidence-based prescribing of medications	83%	48%	<.001
	Evidence-based medication dosing	44%	8%	<.001
	Length of hospital stay, days, mean	6.4	4.6	NS
	30-day readmission	6%	19%	NS
	30-day readmission (excluding deaths)	2%	20%	.02
	30-day mortality	6%	4%	NS
	6-month readmission for decompensated heart failure	23%	42%	.045
	6-month readmission for any reason	31%	60%	.003
Masson SC et al, 2013 ³⁷	Drug-related problems identified per patient encounter	73.2%	52.4%	.008
	Overall drug-related problems capture rate	77.1%	52.5%	<.001
Ong MS et al, 2013 ³¹	Compliance with checklist	40%		
	Compliance with infection control precautions	71%	38%	<.01
Salzwedel C et al, 2013 ³²	Overall patient items handed over, median (IQR)	48.7% (37.8 to 70.9)	32.4% (27.0 to 40.5)	<.001
	Length of patient handover, seconds, median (IQR)	120.5 (80.5 to 170.5)	85.5 (55.3 to 106.0)	.003

ABBREVIATIONS: AOR, adjusted odds ratio; ARR, adjusted rate ratio; IQR, interquartile range; NR, not reported; NS, not significant.

* Number per 1,000 patient-days

† Items identified by the attending anesthesiologist on a patient-to-patient basis.

‡ Complications defined using the Clavien-Dindo classification.

§ Complications defined using the WHO's International Classification of Diseases, Tenth Revision (ICD-10).

|| Number of drug-related problems identified by the pharmacy resident relative to the total number of problems determined for each patient encounter.

generation of new findings or changes in operational procedures.⁴⁶ These general principles of human factors engineering⁴⁶ provide a practical approach for the development and evaluation of a checklist. In addition, standardization of operational definitions (ie, process, outcome, compliance) is important for study replication and robust meta-analyses.

Checklists used in aviation are perhaps best known¹² and the evidence of their effectiveness is derived from the attribution of aviation errors to incomplete checklists.¹² Although more recently implemented in medicine, checklists have the potential to guide the successful completion of complex tasks in healthcare.⁷ Systematic reviews of observational studies have been conducted for specific checklists (eg, WHO Surgical Safety Checklist) and for select patient populations (eg, surgical patients), and the number of included studies ranges from 7-27 (n = 38 unique studies).^{15,16,18,19} For example, Gillespie et al. in a systematic review and meta-analysis reported the implementation of Surgical Safety Checklists to be associated with a reduction in postoperative complications (relative risk [RR] 0.63, 95% CI, 0.58-0.72, $P < 0.001$), but not mortality (RR 1.03, 95% CI, 0.73-1.4, $P = 0.857$).¹⁹ Similarly, Treadwell et al. reported in a systematic review of Surgical Safety Checklists that while data are promising, more evaluation of their impact on clinical outcomes is needed.¹⁸ These recommendations are nicely illustrated by Urbach et al.'s²⁰ and O'Leary et al.'s⁴⁷ evaluations of the mandatory adoption of Surgical Safety Checklists across all hospitals in Ontario, Canada, which respectively demonstrated no significant reductions in 30-day perioperatively complications for both adult (OR 0.97, 95% CI, 0.90-1.03, $P = 0.29$) and pediatric (AOR 1.01, 95% CI, 0.90-1.14, $P = 0.9$) patients. These data not only highlight the need for further evaluation of checklists but are also a reminder that checklists and their associated implementation strategies are complex interventions for which there may be important differences between the efficacy reported in clinical trials and the effectiveness reported in implementation studies.⁴⁸ This all suggests that if checklists are to be effective in improving patient safety, process evaluations of implementation⁴⁹ and realist reviews of published studies⁵⁰ may be important to determine optimal approaches for implementation. We believe that, based on the limited currently available evidence, there is urgency for further robust evaluations of checklists before their widespread implementation. If effective, they should be widely implemented. If ineffective, they should be abandoned to minimize unintended consequences and inefficient use of resources.

There are 4 primary limitations to this review that should be considered when interpreting the findings. First, the RCT design is not the study design employed by most quality improvement initiatives.⁴⁰ While some quality improvement experts may argue that an RCT design is insufficiently flexible for applied settings, it does minimize the risk of biased assessments of intervention effectiveness. Second, our search strategy included an RCT filter. The filter helped restrict the number of citations to be reviewed (n = 11,225) but could have resulted in improperly indexed studies being excluded.

To guard against this risk, we used the validated Cochrane Highly Sensitive Search Strategy for Identifying Randomized Trials,²⁴ reviewed reference lists of citations included in the review, and solicited suggestions for missing studies from quality improvement experts. Third, our review was restricted to hospitalized patients. Although the studies evaluated commonly reported safety outcomes across patients with diverse clinical conditions, care settings, and providers that broadly reflect hospital-based care, evaluations of checklists in additional patient and provider groups are needed (eg, hospitalists). Furthermore, the effectiveness of checklists for improving patient safety outcomes in outpatients is important; however, the organizational and patient characteristics of these 2 settings (hospitalized vs outpatient) are sufficiently different to warrant separate systematic reviews. Finally, owing to the heterogeneity of the checklists used and outcomes measured, we were unable to perform a robust meta-analysis. Heterogeneity, combined with the small number of studies identified in our search, prevented us from applying statistical methods to assess for publication bias. This limitation of our systematic review highlights an important gap in the literature and emphasizes the importance of additional primary research to evaluate checklists.

In summary, we identified few RCTs that examined checklists designed to improve patient safety outcomes. The small number of existing studies suggests that checklists may improve patient safety outcomes; however, these observations were not reported for all outcomes examined and the studies were heterogeneous and of limited methodological quality. There is an urgent need for high-quality evaluations of the effectiveness of patient safety checklists in inpatient health-care settings to substantiate their perceived benefits.

Acknowledgments

We would like to thank Diane Lorenzetti for her help with the development of the search strategy.

Disclosure: The authors have no known conflicts of interest to declare.

Jamie Boyd was supported by a W21C – Alberta Innovates-Health Solutions (AIHS) Collaborative Research and Innovation Opportunities (CRIO) Health Services Research graduate studentship. Guosong Wu was supported by a Western Regional Training Centre (WRTC) for Health Services Research graduate studentship. Dr. Stelfox was supported by a Population Health Investigator Award from Alberta Innovates Health Solutions.

Authors' Contributions

HTS was responsible for the study's conception. All 3 authors contributed to the study's design and interpretation. JB and GW were responsible for searching the literature, reviewing abstracts, selecting full-text articles and critically appraising them. All 3 authors performed the analyses. JB drafted the manuscript and all 3 authors assisted in the successive revisions of the final manuscript. All authors have read and approved the final manuscript.

References

1. World Health Organization. Patient safety. Available at: <http://www.who.int/patientsafety/about/en/>. Accessed June 21, 2016.
2. Institute of Medicine. To err is human: Building a safer health system. In: Kohn L, Corrigan J, Donaldson M, eds. *Institute of Medicine-Committee on Quality of Health*

- Care in America. Washington DC: National Academy Press; 1999:86-101.
3. Institute of Medicine Committee on the Quality of Health Care in America. *Crossing the quality chasm: A new health system for the 21st century*. Washington DC: National Academy Press; 2001.
 4. Stelfox HT, Palmisani S, Scurllock C, Orav EJ, Bates DW. The "to err is human" report and the patient safety literature. *Qual Saf Health Care*. 2006; 15(3):174-178.
 5. Winters BD, Gurses AP, Lehmann H, Sexton JB, Rampersad CJ, Pronovost PJ. Clinical review: Checklists - translating evidence into practice. *Crit Care*. 2009; 13(6):210.
 6. Ely EW, Bennett PA, Bowton DL, Murphy SM, Florance AM, Haponik EF. Large scale implementation of a respiratory therapist-driven protocol for ventilator weaning. *Am J Respir Crit Care Med*. 1999; 159(2):439-446.
 7. Gawande A. *The checklist manifesto: How to get things right*. Great Britain: Profile Books LTD; 2010.
 8. Pronovost P, Vohr E. *Safe patients, smart hospitals*. New York, NY: Hudson Street Press; 2010.
 9. Hughes RG. Advances in patient safety: Tools and strategies for quality improvement and patient safety. In: Hughes RG, ed. *Patient safety and quality: An evidence-based handbook for nurses*. Rockville (MD): Agency for Healthcare Research and Quality (US); 2008.
 10. Henriksen K, Oppenheimer C, Leape LL, et al. Envisioning patient safety in the year 2025: Eight perspectives. In: Henriksen K, Battles JB, Keyes MA, et al., eds. *Advances in patient safety: New directions and alternative approaches*. Rockville, MD: Agency for Healthcare Research and Quality; 2008.
 11. Gaba DM, Howard SK. Patient safety: Fatigue among clinicians and the safety of patients. *N Engl J Med*. 2002; 347(16):1249-1255.
 12. Degani A, Wiener EL. Cockpit checklists: Concepts, design, and use. *Human Factors: The Journal of the Human Factors and Ergonomics Society* 1993; 35(2):345-359.
 13. Swain AD, Guttman HE. *Handbook of human reliability analysis with emphasis on nuclear power plant applications: Final report*. Washington, DC: U.S. Nuclear Regulatory Commission; 1983.
 14. de Vries EN, Prins HA, Crolla RM, et al. Effect of a comprehensive surgical safety system on patient outcomes. *N Engl J Med*. 2010; 363(20):1928-1937.
 15. Bergs J, Hellings J, Cleemput I, et al. Systematic review and meta-analysis of the effect of the world health organization surgical safety checklist on postoperative complications. *Br J Surg*. 2014; 101(3):150-158.
 16. Pucher PH, Johnston MJ, Aggarwal R, Arora S, Darzi A. Effectiveness of interventions to improve patient handover in surgery: A systematic review. *Surgery*. 2015; 158(1):85-95.
 17. Bergs J, Lambrechts F, Simons P, et al. Barriers and facilitators related to the implementation of surgical safety checklists: A systematic review of the qualitative evidence. *BMJ Qual Saf*. 2015; 23(12):776-786.
 18. Treadwell JR, Lucas S, Tsou AY. Surgical checklists: A systematic review of impacts and implementation. *BMJ Qual Saf*. 2014; 23(4):299-318.
 19. Gillespie BM, Chaboyer W, Thalib L, John M, Fairweather N, Slater K. Effect of using a safety checklist on patient complications after surgery: A systematic review and meta-analysis. *Anesthesiology*. 2014; 120(6):1380-1389.
 20. Reames BN, Krell RW, Campbell DA Jr, Dimick JB. A checklist-based intervention to improve surgical outcomes in michigan: Evaluation of the keystone surgery program. *JAMA Surg*. 2015; 150(3):208-215.
 21. Chaudhary N, Varma V, Kapoor S, Mehta N, Kumaran V, Nundy S. Implementation of a surgical safety checklist and postoperative outcomes: A prospective randomized controlled study. *J Gastrointest Surg*. 2015; 19(5):935-942.
 22. Reames BN, Krell RW, Campbell DA, Jr, Dimick JB. A checklist-based intervention to improve surgical outcomes in Michigan: Evaluation of the Keystone Surgery program. *JAMA surgery*. 2015; 150(3):208-215.
 23. Liberati A, Altman DG, Tetzlaff J, et al. The prisma statement for reporting systematic reviews and meta-analyses of studies that evaluate health care interventions: Explanation and elaboration. *Ann Intern Med*. 2009; 151(4):W65-94.
 24. The Cochrane Collaboration. *Cochrane handbook for systematic reviews of interventions, version 5.1.0*. Oxford, UK: The Cochrane Collaboration, 2011.
 25. Landis JR, Koch GG. The measurement of observer agreement for categorical data. *Biometrics*. 1977; 33(1):159-174.
 26. Berlin JA. Does blinding of readers affect the results of meta-analyses? University of pennsylvania meta-analysis blinding study group. *Lancet* 1997;350(9072):185-186.
 27. Jadad AR, Moore RA, Carroll D, et al. Assessing the quality of reports of randomized clinical trials: Is blinding necessary? *Control Clin Trials* 1996;17(1):1-12.
 28. Popay J, Roberts H, Sowden A, et al. Guidance on the conduct of narrative synthesis in systematic reviews: A product from the escr methods programme. Available at: https://www.researchgate.net/profile/Mark_Rodgers4/publication/233866356_Guidance_on_the_conduct_of_narrative_synthesis_in_systematic_reviews_A_product_from_the_ESRC_Methods_Programme/links/02e7e5231e8f3a6183000000.pdf. Accessed June 17, 2016.
 29. DerSimonian R, Laird N. Meta-analysis in clinical trials. *Control Clin Trials*. 1986; 7(3):177-188.
 30. Basoor A, Doshi NC, Cotant JF, et al. Decreased readmissions and improved quality of care with the use of an inexpensive checklist in heart failure. *Congest Heart Fail*. 2013; 19(4):200-206.
 31. Ong MS, Magrabi F, Post J, et al. Communication interventions to improve adherence to infection control precautions: A randomised crossover trial. *BMC Infect Dis*. 2013; 13:72.
 32. Salzwedel C, Bartz HJ, Kuhnelt I, et al. The effect of a checklist on the quality of post-anaesthesia patient handover: A randomized controlled trial. *Int J Qual Health Care*. 2013; 25(2):176-181.
 33. The Writing Group for CHECKLIST-ICU, Cavalcanti AB, Bozza FA, et al. Effect of a Quality Improvement Intervention With Daily Round Checklists, Goal Setting, and Clinician Prompting on Mortality of Critically Ill Patients: A Randomized Clinical Trial. *JAMA*. 2016; 315(14):1480-1490.
 34. Salzwedel C, Mai V, Punke MA, Kluge S, Reuter DA. The effect of a checklist on the quality of patient handover from the operating room to the intensive care unit: A randomized controlled trial. *J Crit Care*. 2016; 32:170-174.
 35. Gentili M, Clerico M, Spizzichino M, Fanelli G. Use of a checklist to improve pain control in hospitalized cancer patients: the 38Checkpain project. *Future Oncol*. 2016; 12(2):199-205.
 36. Haugen AS, Softeland E, Almeland SK, et al. Effect of the world health organization checklist on patient outcomes: A stepped wedge cluster randomized controlled trial. *Ann Surg*. 2015; 261(5):821-828.
 37. Masson SC, Mabasa VH, Malyuk DL, Perrott JL. Validity evidence for fast-hug-maidens, a mnemonic for identifying drug-related problems in the intensive care unit. *Can J Hosp Pharm*. 2013; 66(3):157-162.
 38. Dindo D, Demartines N, Clavien P-A. Classification of surgical complications: A new proposal with evaluation in a cohort of 6336 patients and results of a survey. *Ann Surg*. 2004; 240(2):205-213.
 39. Institute of Medicine. Committee on the learning health care system in America. In: Smith M, Saunders R, Stuckhardt L, et al., eds. *Best care at lower cost: The path to continuously learning health care in america*. Washington (DC): National Academies Press (US); 2013.
 40. Portela MC, Pronovost PJ, Woodcock T, Carter P, Dixon-Woods M. How to study improvement interventions: A brief overview of possible study types. *BMJ Qual Saf*. 2015; 24(5):325-336.
 41. Morris ZS, Wooding S, Grant J. The answer is 17 years, what is the question: Understanding time lags in translational research. *J R Soc Med*. 2011; 104(12):510-520.
 42. Hales B, Terblanche M, Fowler R, Sibbald W. Development of medical checklists for improved quality of patient care. *Int J Qual Health Care*. 2008; 20(1):22-30.
 43. Miller GA. The magical number seven plus or minus two: Some limits on our capacity for processing information. *Psychol Rev*. 1956; 63(2):81-97.
 44. Oberauer K, Kliegl R. Simultaneous cognitive operations in working memory after dual-task practice. *J Exp Psychol Hum Percept Perform*. 2004; 30(4):689-707.
 45. Halford GS, Baker R, McCredden JE, Bain JD. How many variables can humans process? *Psychol Sci*. 2005; 16(1):70-76.
 46. Carayon P, Xie A, Kianfar SH. *Human factors and ergonomics. Making health care safer ii: An updated critical analysis of the evidence for patient safety practices*. Rockville, MD: Agency for Healthcare Research and Quality; 2013.
 47. O'Leary JD, Wijeyesundera DN, Crawford MW. Effect of surgical safety checklists on pediatric surgical complications in Ontario. *CMAJ*. 2016; 188(9):E191-E198.
 48. Gagliardi AR, Straus SE, Shojania KG, Urbach DR. Multiple interacting factors influence adherence, and outcomes associated with surgical safety checklists: A qualitative study. *PLoS one*. 2014; 9(9):e108585.
 49. Craig P, Dieppe P, Macintyre S, et al. Developing and evaluating complex interventions: The new medical research council guidance. *BMJ*. 2008; 337.
 50. Rycroft-Malone J, McCormack B, Hutchinson AM, et al. Realist synthesis: Illustrating the method for implementation research. *Implement Sci*. 2012; 7:33.