Patient Safety Requires More Accountability

BY SUSAN BIRK

ROSEMONT, ILL. — Despite major strides in patient safety during the past decade, health care providers need to create more accountability for medical errors and safety lapses in order to continue improving, according to Dr. Robert M. Wachter, professor and associate chairman of medicine at the University of California, San Francisco.

At the Joint Commission national conference on quality and patient safety, Dr. Wachter offered his thoughts on the status of patient safety in health care 10 years after the publication of the first Institute of Medicine report on the subject (To Err Is Human: Building a Safer Health System). He and Dr. Peter J. Pronovost of Johns Hopkins University, Baltimore, published an editorial on the topic shortly after the conference (N. Engl. J. Med. 2009;

361:1401-6). Balancing a culture of "no blame" with a culture of accountability remains a key challenge for providers. While it's true that "most errors are committed by caring, competent people trying hard to get it right . . . the system produces low-quality, unsafe, unreliable care partly because there's been no business case to do otherwise," he said.

'No blame' is the right response for innocent slips and mistakes, which turn

ADVERSE REACTIONS

Clinical Trials Experience. Because clinical trials are conducted under widely varying conditions, adverse reaction rates observed in the clinical trials of a drug cannot be directly compared to rates in the clinical trials of another drug and may not reflect the rates observed in practice. Sitagliptin and Metformin Co-administration in Patients with Type 2 Diabetes Inadequately (regardless of investigator assessment of causality) in a 24-week placebo-controlled factorial study in which sitagliptin and metformin were co-administered to patients with type 2 diabetes inadequately controlled on diet and exercise were diarrhea (sitagliptin + metformin [N=372], 7.5%; placebo [N=176], 4.0%), upper respiratory tract infection (6.2%, 5.1%), and headache (5.9%, 2.8%). Sitagliptin Add-on Therapy in Patients with Type 2 Diabetes Inadequately Controlled on Metformin Alone. In a 24-week placebo-controlled trial of sitagliptin 100 mg administered once daily added to a twice daily metformin regimen, there were no adverse reactions reported regardless of investigator assessment of causality in $\geq\!5\%$ of patients and more commonly than in patients given placebo. Discontinuation of therapy due to clinical adverse reactions was similar to the placebo treatment group (sitagliptin and metformin, 1.9%; placebo and metformin, 2.5%).

Hypoglycemia. Adverse reactions of hypoglycemia were based on all reports of hypoglycemia; a concurrent glucose measurement was not required. The overall incidence of pre-specified adverse reactions of hypoglycemia in patients with type 2 diabetes inadequately controlled on diet and exercise was 0.6% in patients given placebo, 0.6% in patients given sitagliptin alone, 0.8% in patients given metformin alone, and 1.6% in patients given sitagliptin in combination with metformin. In patients with type 2 diabetes inadequately controlled on metformin alone, the overall incidence of adverse reactions of hypoglycemia alone, and 1.6% in patients given sitagliptin in combination with metformin. In patients with type 2 diabetes inadequately controlled on metformin alone, and 1.6% in patients given sitagliptin in combination with metformin alone. the overall incidence of adverse reactions of hypoglycemia was 1.3% in patients given add-on sitagliptin and 2.1% in patients given add-on placebo.

Gastrointestinal Adverse Reactions. In patients treated with sitagliptin and metformin vs patients treated with metformin alone, incidences of pre-selected gastrointestinal adverse reactions were diarrhea (sitagliptin + metformin [N=464], 2.4%; placebo + metformin [N=237], 2.5%), nausea (1.3%, 0.8%), vomiting (1.1%, 0.8%), and abdominal pain (2.2%, 3.8%).

Sitagliptin in Combination with Metformin and Glimepiride. In a 24-week placebo-controlled study of sitagliptin 100 mg as add-on therapy in patients with type 2 diabetes inadequately controlled on metformin and glimepiride (sitagliptin, N=116; placebo, N=113), the adverse reactions reported regardless of investigator assessment of causality in \geq 5% of patients treated with sitagliptin and more commonly than in patients treated with placebo were: hypoglycemia (sitagliptin, 16.4%; nucleus 0.000) and therape (0.000). placebo, 0.9%) and headache (6.9%, 2.7%).

No clinically meaningful changes in vital signs or in ECG (including in QTc interval) were observed with the combination of sitagliptin and metformin.

The most common adverse experience in sitagliptin monotherapy reported regardless of investigator assessment of causality in ${\geq}5\%$ of patients and more commonly than in patients given placebo was nasopharyngitis.

The most common (>5%) established adverse reactions due to initiation of metformin therapy are diarrhea, nausea/vomiting, flatulence, abdominal discomfort, indigestion, asthenia, and headache Laboratory Tests.

Sitagliptin. The incidence of laboratory adverse reactions was similar in patients treated with sitagliptin and metformin (7.6%) compared to patients treated with placebo and metformin (8.7%). In most but not all studies, a small increase in white blood cell count (approximately 200 cells/microl difference in WBC vs placebo; mean baseline WBC approximately 6600 cells/ microL) was observed due to a small increase in neutrophils. This change in laboratory parameters is not considered to be clinically relevant.

Metformin hydrochloride. In controlled clinical trials of metformin of 29 weeks duration, a decrease to subnormal levels of previously normal serum Vitamin B₁₂ levels, without clinical manifestations, was observed in approximately 7% of patients. Such decrease, possibly due to interference with B₁₂ absorption from the B₁₂-intrinsic factor complex, is, however, very rarely associated with anemia and appears to be rapidly reversible with discontinuation of metformin or Vitamin B_{12} supplementation [see Warnings and Precautions].

Postmarketing Experience. The following additional adverse reactions have been identified during postapproval use of JANUMET or sitagliptin, one of the components of JANUMET. Because these reactions are reported voluntarily from a population of uncertain size, it is generally not possible to reliably estimate their frequency or establish a causal relationship to drug exposure.

Hypersensitivity reactions include anaphylaxis, angioedema, rash, urticaria, cutaneous vasculitis, and exfoliative skin conditions including Stevens-Johnson syndrome [see Warnings and Precautions]; upper respiratory tract infection; hepatic enzyme elevations; pancreatitis.

DRUG INTERACTIONS

Cationic Drugs. Cationic drugs (e.g., amiloride, digoxin, morphine, procainamide, quinidine, quinine, ranitidine, triamterene, trimethoprim, or vancomycin) that are eliminated by renal tubular secretion theoretically have the potential for interaction with metformin by competing for common renal tubular transport systems. Such interaction between metformin and oral cimetidine has been observed in normal healthy volunteers in both single- and multiple-dose metformin-neuronal data both observed studies, with a 60% increase in peak metformin plasma and whole blood concentrations and a 40% increase in plasma and whole blood metformin AUC. There was no change in elimination half-life in the single-dose study. Metformin had no effect on cimetidine pharmacokinetics. Although such interactions remain theoretical (except for cimeticality careful patient monitoring and dose adjustment of JANUMET and/or the interfering drug is recommended in patients who are taking cationic medications that are excreted via the proximal renal tubular secretory system.

Digoxin. There was a slight increase in the area under the curve (AUC. 11%) and mean peak drug by our the way a sign interase in the area under the curve (voc, 11.8) and mean peak due concentration (G_{max} , 18%) of digoxin with the co-administration of 100 mg sitagliptin for 10 days These increases are not considered likely to be clinically meaningful. Digoxin, as a cationic drug, has the potential to compete with metformin for common renal tubular transport systems, thus affecting the serum concentrations of either digoxin, metformin or both. Patients receiving digoxin should be monitored appropriately. No dosage adjustment of digoxin or JANUMET is recommended. Glyburide. In a single-dose interaction study in type 2 diabetes patients, co-administration of metformin and glyburide did not result in any changes in either metformin pharmacokinetics or pharmacodynamics. Decreases in glyburide AUC and C_{max} were observed, but were highly variable. The single-dose nature of this study and the lack of correlation between glyburide blood levels and pharmacodynamic effects make the clinical significance of this interaction uncertain.

Furosemide. A single-dose, metformin-furosemide drug interaction study in healthy subjects demonstrated that pharmacokinetic parameters of both compounds were affected by co-administration. Furosemide increased the metformin plasma and blood C_{max} by 22% and blood AUC by 15%, without any significant change in metformin renal clearance. When administered with metformin, the C_{max} and AUC of furosemide were 31% and 12% smaller, respectively, than when administered alone, and the terminal half-life was decreased by 32%, without any significant change in furosemide renal clearance. No information is available about the interaction of metformin and furosemide when co-administered chronically.

Nifedipine. A single-dose, metformin-nifedipine drug interaction study in normal healthy volunteers demostrated that co-administration of nifedipine increased plasma metromin C_{max} and AUC by 20% and 9%, respectively, and increased the amount excreted in the urine. T_{max} and half-life were unaffected. Nifedipine appears to enhance the absorption of metformin. Metformin had minimal effects on nifedipine.

The Use of Metformin with Other Drugs. Certain drugs tend to produce hyperglycemia and may lead to loss of glycemic control. These drugs include the thiazides and other diuretics, corticosteroids, phenothiazines, thyroid products, estrogens, oral contraceptives, phenytoin, nicotinic acid, sympathomimetics, calcium channel blocking drugs, and isoniazid. When such drugs are administered to a patient receiving JANUMET the patient should be closely observed to maintain adequate glycemic control.

In healthy volunteers, the pharmacokinetics of metformin and propranolol, and metformin and ibuprofen were not affected when co-administered in single-dose interaction studies. Metformin is negligibly bound to plasma proteins and is, therefore, less likely to interact with highly protein-bound drugs such as salicylates, sulfonamides, chloramphenicol, and probenecid, as compared to the sulfonylureas, which are extensively bound to serum proteins.

USE IN SPECIFIC POPULATIONS

Pregnancy Pregnancy Category B. JANUMET. There are no adequate and well-controlled studies in pregnant women with JANUMET or its individual components, therefore, the safety of JANUMET in pregnant women is not known JANUMET should be used during pregnancy only if clearly needed.

Merck & Co., Inc., maintains a registry to monitor the pregnancy outcomes of women exposed to JANUMET while pregnant. Health care providers are encouraged to report any prenatal exposure to JANUMET by calling the Pregnancy Registry at (800) 986-8999.

No animal studies have been conducted with the combined products in JANUMET to evaluate effects on reproduction. The following data are based on findings in studies performed with sitagliptin or metformin individually.

Sitagliptin. Reproduction studies have been performed in rats and rabbits. Doses of sitagliptin up to 125 mg/kg (approximately 12 times the human exposure at the maximum recommende human dose) did not impair fertility or harm the fetus. There are, however, no adequate and well-controlled studies with sitagliptin in pregnant women.

Sitagliptin administered to pregnant female rats and rabbits from gestation day 6 to 20 (organogenesis) was not teratogenic at oral doses up to 250 mg/kg (rats) and 125 mg/kg (rabbits), or approximately 30 and 20 times human exposure at the maximum recommended human dose (MRHD) of 100 mg/day based on AUC comparisons. Higher doses increased the incidence of rib mailformations in offspring at 1000 mg/kg, or approximately 100 times human exposure at the MRHD. Sitagliptin administered to female rats from gestation day 6 to lactation day 21 decreased body weight in male and female offspring at 1000 mg/kg. No functional or behavioral toxicity was observed in offspring of rats.

Placental transfer of sitagliptin administered to pregnant rats was approximately 45% at 2 hours and 80% at 24 hours postdose. Placental transfer of sitagliptin administered to pregnant rabbits was approximately 66% at 2 hours and 30% at 24 hours.

Metformin hydrochloride. Metformin was not teratogenic in rats and rabbits at doses up to 600 mg/kg/day. This represents an exposure of about 2 and 6 times the maximum recommender human daily dose of 2000 mg based on body surface area comparisons for rats and rabbits, respectively. mended Determination of fetal concentrations demonstrated a partial placental barrier to metformin.

Nursing Mothers. No studies in lactating animals have been conducted with the combined components of JANUMET. In studies performed with the individual components, both sitagliptin and metformin are secreted in the milk of lactating rats. It is not known whether sitagliptin is excreted in human milk. Because many drugs are excreted in human milk, caution should be exercised when JANUMET is administered to a nursing woman.

Pediatric Use. Safety and effectiveness of JANUMET in pediatric patients under 18 years have not been established

Geriatric Use. JANUMET. Because sitagliptin and metformin are substantially excreted by the kidney and because aging can be associated with reduced renal function, JANUMET should be used with caution as age increases. Care should be taken in dose selection and should be based on careful and regular monitoring of renal function [see Warnings and Precautions]. Sitagliptin. Of the total number of subjects (N=3884) in Phase II and III clinical studies of sitagliptin, 725 patients were 65 years and over, while 61 patients were 75 years and over. No overall differences in safety or effectiveness were observed between subjects 65 years and over and younger subjects. While this and other reported clinical experience have not identified differences in responses between the elderly and younger patients, greater sensitivity of some older individuals cannot be ruled out.

Metformin hydrochloride. Controlled clinical studies of metformin did not include sufficient Metrormin hydrochioride. Controlled clinical studies of metrormin did not include sufficient numbers of elderly patients to determine whether they respond differently from younger patients, although other reported clinical experience has not identified differences in responses between the elderly and young patients. Metformin should only be used in patients with normal renal function. The initial and maintenance dosing of metformin should be conservative in patients with advanced age, due to the potential for decreased renal function in this population. Any dose adjustment should be based on a careful assessment of renal function *Isea Contraindications: Metrings and Processions*. [see Contraindications; Warnings and Precautions].

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out to be most errors. But there need to be clear demarcations of blameworthy acts-not just gross incompetence, not just disruptive behavior, but also failure to follow reasonable safety standards," said Dr. Wachter. He cited the fact that average hand-washing compliance rates continue to hover at only about 50%. "I don't believe that is fully a systems problem," he said. Part of the problem is that "there have been no penalties for transgressions."

Although accountability is essential, "my guess is it will go too far," Dr. Wachter added. "We've created an environment where people don't want to have to talk about errors. We're probably going to have to go too far and then come up with a sweet spot."

Dr. Wachter also commented on the following aspects of patient safety:

▶ Regulation. Health care organizations need regulators to set standards, but the challenge is ensuring that these standards truly help organizations improve safety. Until the Joint Commission developed standards for reading back instructions, "virtually none of us thought of doing that on our own," he said.

At the same time, it is difficult to have a set of rules that apply equally in nuanced areas to organizations that are very different in the way they do business, he noted. For that reason, regulation is "useful to get people moving, but it tends to run out of gas over time.'

However, having an "outside organization creating rules and standards we must abide by was extraordinarily important in the first 5 years" after the IOM report, he said. Despite some glitches, "the Joint Commission has improved its processes tremendously" and recently made an important step in the right direction with the creation of the Center for Transforming Healthcare.

▶ **Reporting.** "The admonition to report everything is silly," Dr. Wachter said. "Our mistake here was to not be thoughtful about what we are going to do with all of these reports" before requiring them. Providers have begun to think more critically about what should be reported and how the data should be used.

State reporting requirements on the 27 "never events" put forth by the National Quality Forum have led to more focused patient safety efforts. "Until the state reporting system, our process [at UCSF] for doing root cause analysis was pretty haphazard and ad lib," he noted. Now the institution holds a weekly 2hour root cause analysis meeting attended by the same group of leaders.

▶ Information technology. Health care providers have developed a more robust, less naive understanding of the role of health care information technology in patient safety and now realize that it is not a panacea. Improvement efforts are not nearly as effective "if we just do the computer piece but don't educate people," Dr. Wachter said.

Still, "even though we've got plenty of room to go, I think we should all be proud" of what has been accomplished in the past 10 years, he said.